



RESPONDING TO DISRUPTION:

from insight to action

2025 Annual Report



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EXECUTIVE DIRECTOR'S REMARKS

There is no year which is the same. 2025 was unique, tough and challenging in many ways, with pleasant moments here and there. The current political landscape is characterised by shifts towards authoritarianism rather than democratisation. Cooperation around development is also on its way out. We are inching backwards towards trade dominated globalization framework. Yet the fate of many in Africa is getting worse. Poverty and inequality are on the increase. Nonprofits, the various entities engaged in trying to keep power in check, ensure last-mile service delivery, fight against poverty alongside communities, adapt to climate change and many other good things, face the threat of extinction.

Leading a nonprofit is one of those unenviable tasks, usually a very lonely journey. The uncertainties related to compliance changes, which could be equated with shifting goal posts and the

current funding environment, make the task even more difficult. It is literally a labour of love. A passion of sorts. The organisation I have the pleasure to lead, together with the management team, is perceived both as a start-up or a mature organisation. We have been in existence for close to eight years, which makes it difficult to claim the start-up tag, but our vulnerability suggests it is a bit presumptuous to call ourselves a mature organisation. We are somewhere in between. The buffeting winds of legal changes in how nonprofits are registered and shifts in fundraising patterns still have a major impact on our survival. Some parts of 2025 were literally about survival.

However, despite the survivalist posture, we remained committed to fulfilling the mission or rather, our quest for an inclusive society. When I read the details of this report, I am pleasantly surprised by the amount of work we were able to do, despite the austere circumstances.

We kept to a steady rhythm of producing knowledge products and even widened beyond the written form. We spent the year experimenting with podcasts as both a knowledge production and dissemination approach. To our surprise, the podcast form has a wider reach than publications. There have been more people who have watched or listened to our podcasts compared with those who have downloaded and read our knowledge products. This is a critical learning (at least for us) from 2025. We are redesigning our knowledge dissemination architecture to accommodate and build upon this reality. To be fair, there have always been several anecdotal arguments that Africa is more into oral traditions than reading and writing. We have tested this hypothesis over 12 months.

My colleagues have already done a good job of highlighting the successes related to expansion into other countries,

so I will not dwell on that. There is a story that we risk not telling, it is hidden behind layers of text within the report. We made significant progress in building communities of practice centred around strengthening horizontal or community-based forms of giving and improving policy literacy and advocacy capacities amongst what we refer to as frontline organisations. There is a loneliness that comes with doing this work, especially if it is only a single organisation working on these. I am interested in building comfort in numbers. But more importantly, the task at hand cannot be accomplished by a single entity, so from day one, we have always been preoccupied with replicating or scaling the ideas that we carry. In the church world, they talk of planting new churches, and in business, they talk of scaling- we sort of used the term regionalisation. However, all these terms do not capture what we have been doing- shall we maybe call it movement building?

We need to create a strong movement of actors focused on building African agency in the areas of giving or solidarity and advocating for policy changes.

Let me zero in on policy change for a bit. Several studies, especially in Southern Africa, have referred to a phenomenon they call ‘elite capture’, referring mostly to instances when the policies, public finances and programs of the state are working in services of a few elites in our countries. Several studies have exposed this trend, especially in South Africa and Zimbabwe. However, there has been no significant counter movement from the ground to challenge the status quo. In many instances, we have assumed that exposure through various commissions and investigative media will resolve the problem. Instead, the problem has deepened. What will it take to change the situation? Could it be through building or nurturing a pro-poor (pro-majority) policy advocacy-focused movement? The assumption amongst many has been that such a movement exists. It could be that it used to exist, but it has been decimated by funding cuts, co-optation by the state and changes in the operating environment, which have led many into self-censorship. We have been seized with the question of recovering boldness in the face of objective threats to personal safety and organisational well-being. The policy space remains contested terrain.

Finally, somewhere in the report, we state that ‘... as we move into 2026, we will continue to deepen accountability practices, advance locally rooted philanthropy, and support civil society organisations to adapt with agency rather than retrenchment’. In an increasingly constrained civic and funding environment, relevance will belong to actors that can translate evidence into action, and action into durable systems change. Our task is not only to predict the future we seek, but to actively model it within our communities and across the continent. This is a great commitment which can only be accomplished alongside an ecosystem of collaboration. One of Zimbabwe’s greats, Cont Mhlanga (founder of Amakhosi Theatre Productions), coined the statement ‘umkhulu lomsebenzi’ (loosely translated to ‘this is a huge undertaking’). The turnaround towards deepening democracy and rescuing the development agenda will only come when we begin to acknowledge that most of our work has to do with fixing ‘wicked problems’, which only compels us to work within various collaborative platforms. Not only do we get comfort in numbers, but we also achieve more when working together.



Tendai Murisa

Executive Director
SIVIO Institute

“Our task is not only to predict the future we seek, but to actively model it within our communities and across the continent.”



INTRODUCTION

The year 2025 marked a defining chapter in the evolution of SIVIO Institute (SI)—a period characterised by bold action, fresh imagination, and a renewed commitment to placing citizens at the centre of socio-economic and policy transformation. We built upon previous success and continued to promote inclusive development by coupling rigorous multi-disciplinary research with practical tools that empower communities, policy actors, and institutions alike.

Guided by our mission to catalyse citizen agency and contribute to Africa’s inclusive socio-economic transformation, we deepened our work across core areas: public policy analysis and advocacy, building vibrant and engaged communities, strengthening philanthropy ecosystems, and advancing

more inclusive and participatory economic systems. Through our three centres of work—Civic Engagement, Economic Development and Livelihoods, and Philanthropy and Communities—we advanced efforts to address persistent structural challenges such as rising inequality, limited policy coherence, and weak citizen participation in governance and economic activities.

In 2025, agility and innovation became the hallmark of our approach. The development sector, including ourselves, faced mounting pressures—from economic turbulence to further erosion of civic space. We carried out rapid-response research, developed new cutting-edge digital tools, and community-driven initiatives that not only addressed emerging crises but also envisioned resilient, people-centred alternatives for the future. Our

publications (also referred to as insights) and technology-based platforms played an important role in informing national and regional dialogues on governance, social justice, and sustainable development.

The 2025 report provides an overview of work carried out during the period under review. It reflects contributions from our dedicated team, partners, and the communities we serve—each playing a crucial role in building more inclusive, participatory, and accountable societies across Africa.

As we look ahead, we remain deeply committed to nurturing citizen agency, experimenting with new ideas of strengthening fellow non-profit institutions, and driving transformative policy change.

“Agility and innovation became the hallmark of our approach as we envisioned resilient, people-centred alternatives for the future.”

OPERATING CONTEXT

2025 was probably the tipping point for civil society globally. The operating environment worsened; it was marked by a deteriorating regulatory environment, when, in many countries, civil society organisations (CSOs) were subjected to unusual policy and state security bullying. Furthermore, donors, the mainstay of many organisations, have either closed their offices and programs or are uncertain about the future. These changes placed significant strain on the ability of CSOs to carry out their work. These global dynamics have had a more direct bearing on national-level CSOs across Africa.

One of the most consequential developments in 2025 has been the recalibration of major bilateral donors. The United States Agency for International Development (USAID) was

shut down. Other donors are scaling down or exiting long-standing partnerships across Africa. These shifts reflect a combination of new domestic political pressures, foreign policy realignments, and an emphasis on self-reliance narratives. The withdrawal of USAID, as a funder of governance, democracy, and health programs, has created a funding vacuum that local organisations are struggling to fill. The result has been heightened competition for limited resources, disruptions in program continuity, and reduced grassroots engagement. However, it has also created an opportunity for a reimagining of how African CSOs can be supported, particularly by non-traditional funders, and how current non-profit models can be structured if they are to navigate this change.

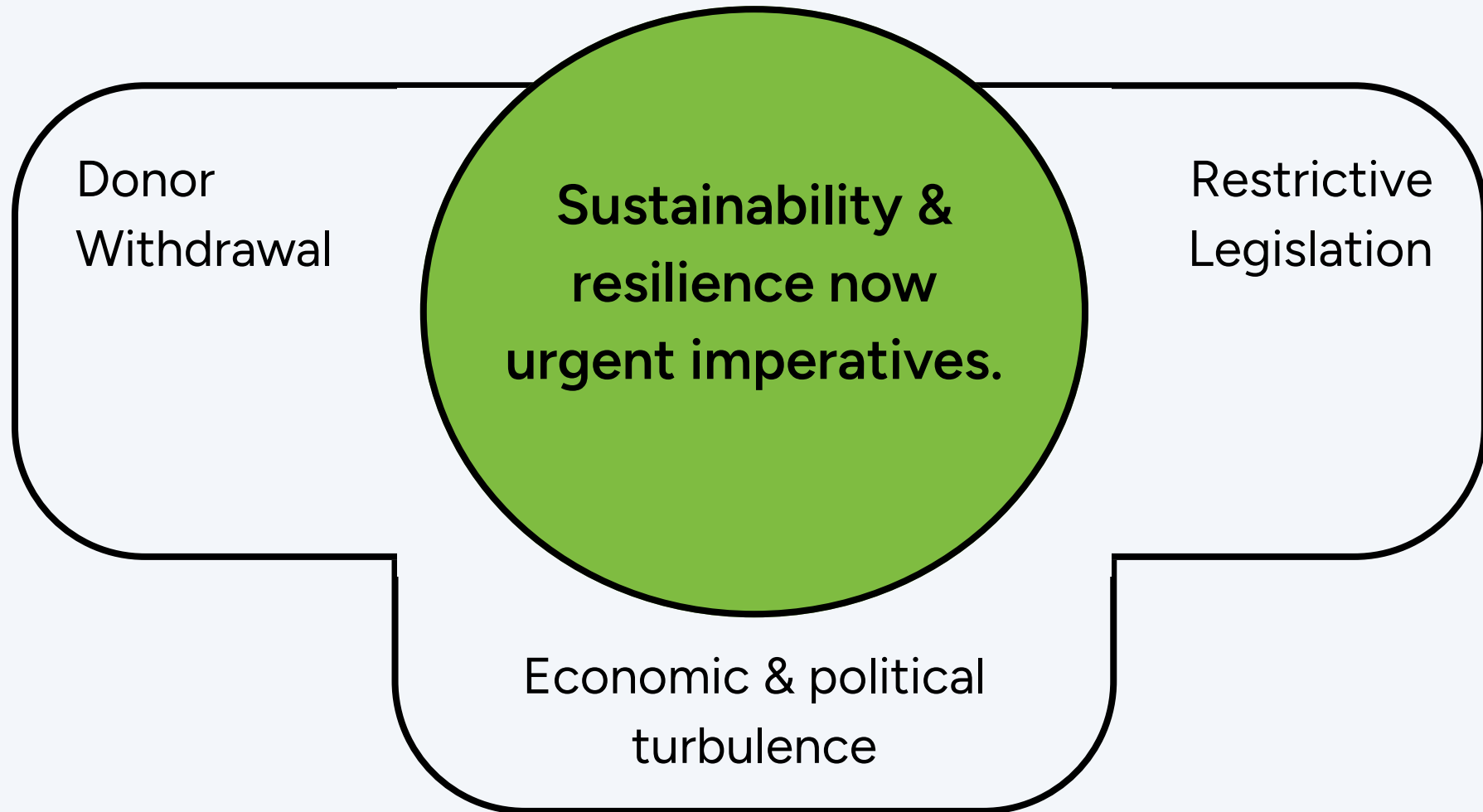
The regulatory environment for CSOs has grown increasingly restrictive. For instance, in Zimbabwe, the Private Voluntary Organisations (PVO) Amendment Act represents a significant moment for civic engagement, with important implications for how civil society organisations will operate. Similar trends have emerged elsewhere on the continent. For example, Botswana's Societies Amendment Act (Act 5 of 2025), passed in January, required all non-profit organisations to re-register within 45 days of enactment. In Zambia, the Non-Governmental Organisation Bill of 2025 was presented by the government to Parliament in March 2025. The Bill, which seeks to repeal the Non-Governmental Organisations (NGO) Act of 2009, has faced criticism from civil society actors who highlight that the Bill would impose

stringent registration requirements on Zambian civil society, grant authorities expanded oversight powers and limit the operational autonomy of CSOs. The Government of Zambia has since deferred the Bill to allow for further consultations.

Through our [African AGORA](#) Tracker, we continue to monitor these shifts across multiple jurisdictions.

The convergence of donor withdrawal and legislative restrictions has transformed long-standing warnings into lived realities. Questions of sustainability, adaptability, and resilience have moved from theoretical discourse to immediate strategic imperatives.

PRESSURE POINTS FOR CIVIL SOCIETY



Civil society now operates at the intersection of donor withdrawal, restrictive legislation, and mounting political pressure.

PROGRAM HIGHLIGHTS

Amid these disruptions, we have tried to remain committed to the mission. Our three core areas—civic engagement, philanthropy and communities, and economic development and livelihoods have assumed a new urgency. The context presents both challenges and opportunities: while traditional funding sources are diminishing, there is growing recognition of the need for innovative approaches to resource mobilisation, collaborative partnerships, and locally driven solutions.

Throughout 2025, we have leveraged these opportunities to deepen impact and expand networks.

We have improved the use of our existing tools to advance the realisation of our mission. Through research, we have generated knowledge that

stimulates debates/discussion and informs action; through technology, we expand access to knowledge; through training, we strengthen capacity; and through dialogue, we nurture collective agency.

We continue to forge local, regional and international networks based on our understanding that the challenges we face require a more collective approach. Our re-granting initiatives through **AfricaGiving** enable organisations to tap into non-traditional funding sources—particularly individual givers—broadening their sustainability. Our communications ensure that publications are not only shared but spark conversations and engagement that hopefully drive meaningful action. Annexe 1 provides an overview of our performance since inception.

Our Year in Review

31

Publications



Reports, insights, blogs, and a book generating 1,228 downloads and 108 media mentions

15

Active Platforms



Digital tools serving 31,301 users with 39% engagement rate

400+

Trained



Individuals have engaged with our online and face-to-face capacity building courses

22

Dialogues



Convenings hosted and participated in across Africa and internationally

26K

Regranted



US\$26,069 given through individual giving platforms and regranted to 27 organisations

From Crisis to Clarity: Evidence that informs action

As funding and civic space declined, demand for credible, locally generated evidence intensified. In response, we consolidated our role as a trusted source of analysis on governance, accountability, philanthropy, and development. In 2025, we produced 31 knowledge products—comprising research reports, insights in the form of essays, blogs, and a book—which were downloaded more than 1,200 times and referenced by 108 media and academic outlets.

Two publications were particularly influential in shaping sector-wide discourse. **The Future of NGOs** addressed the realities of aid contraction, urging organisations to reassess their sustainability models and governance approaches. As our most downloaded publication, it stimulated substantive dialogue across the continent. In parallel, our research on **African Philanthropy** repositioned giving as an expression of agency rather than dependency, informing the work of global networks including WINGS and

the Global Fund for Community Foundations.

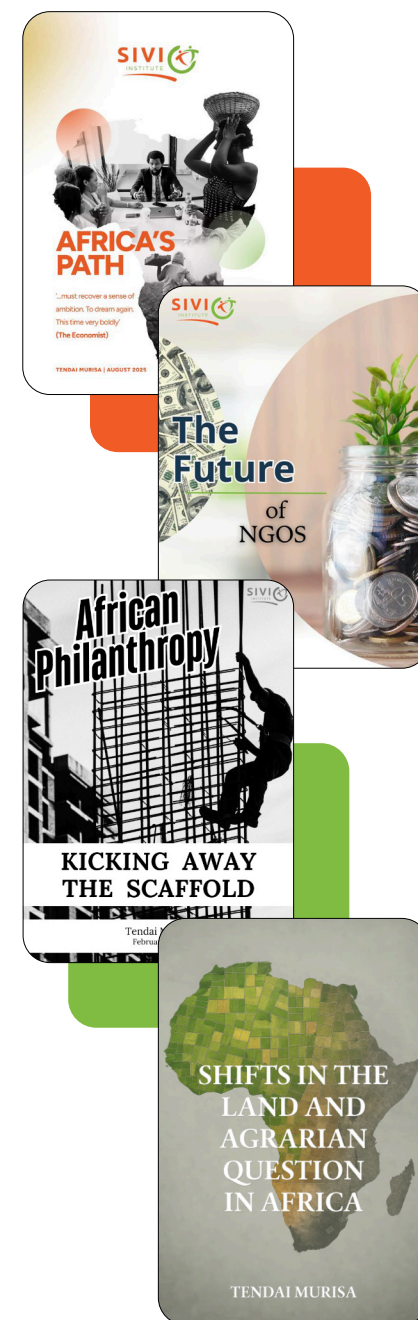
Crucially, this body of research was actively disseminated and applied. Through 11 podcast episodes and targeted media partnerships, we translated complex evidence into accessible formats, reaching nearly 4,000 viewers via **SIVIO TV** and significantly broader audiences through broadcast platforms. This deliberate approach shifted engagement from opinion-led commentary to evidence-informed discussion, reinforcing the practical value of research in guiding action.

Accountability as Practice, Not Rhetoric

At the start of the year, we made a deliberate “**big bet**” on accountability, responding to rising citizen frustration with unmet political promises. This commitment took tangible form through the expansion of **African Citizens Watch**, now active in five countries—Botswana, Malawi, South Africa, Zambia, and Zimbabwe.

In 2025, African Citizens Watch evolved from a stand-alone monitoring tool into a regional accountability ecosystem. Through partnerships with organisations including ACT Ubumbano and the Alliance for Accountability Advocates Zambia, we co-produced assessments, convened structured dialogues, and localised performance data to national contexts. These collaborations resulted in three (3) assessment reports, five (5) country insights, multiple convenings, and a dedicated podcast series. Platform usage increased markedly, recording more than 4,500 sessions and underscoring strong public demand for accessible mechanisms to track government performance.

This work reflects our core conviction that accountability is most effective when it is collective in approach, grounded in local contexts, and enabled by appropriate technology.



Reimagining Sustainability: From Insight to Practical Application

The continued decrease in international aid and the closure of USAID in 2025 exposed longstanding structural weaknesses within the civil society funding model in the global South. Rather than limiting our response to critique, we used this moment to test and advance alternative approaches. As traditional funding sources continued to contract, the case for innovative resource mobilisation, collaborative partnerships, and locally driven solutions became increasingly compelling. Drawing on our own organisational experience, we deliberately positioned

diversification not only as a narrative but as a practice to be demonstrated.

AfricaGiving, our digital giving platform, continued to mature as a practical response to declining aid flows. In 2025, the platform facilitated 108 transactions from 48 individual donors, mobilising USD6,307.60 for 12 organisations. With 46 vetted organisations across 13 countries, **AfricaGiving** is progressively strengthening confidence in local philanthropy as a credible and sustainable source of civil society financing.

This work was further reinforced through the launch of the **We Are One Tiripamwe Sisonke Fund**, which supports organisations responding to

gender-based violence (GBV) in Zimbabwe. The Fund functioned not only as a fundraising mechanism but also as an entry point for capacity strengthening, collaboration, and mindset change. In doing so, it reinforced a core insight emerging across our work: sustainability is as much about strategy, positioning, and narrative as it is about financial resources. In 2025, the Fund raised USD19,761.40 through both financial and non-financial donations to support the 15 organisations registered on the platform.

We advanced our own organisational sustainability by adopting a regionalised operating posture to mitigate regulatory risk, refining advisory services to generate earned income through

research, report writing, and training facilitation, and investing in an agribusiness social enterprise, with profits earmarked to support long-term program work. Collectively, these measures enabled us to secure US\$85,000.00.

Taken together, this body of work reflects a wider imperative for the sector: to reposition itself to remain relevant, resilient, and aligned with Africa's development priorities. Central to this shift is the need to empower local actors to define priorities and lead solutions. Within this context, we are deliberately positioning ourselves as both a thought leader and a practitioner of locally grounded sustainability models.

What is AfricaGiving?

AfricaGiving is a continental digital platform designed to strengthen a culture of local giving by connecting citizens, communities, and organisations to opportunities for collective action. More than a fundraising tool, it challenges long-standing assumptions that development work must rely primarily on external aid. By showcasing the power of small, consistent contributions and community-driven philanthropy, AfricaGiving helps shift mindsets toward non-traditional, locally anchored sources of support. This shift is critical: it builds organisational resilience, reduces dependency on volatile donor cycles, and affirms that Africans are not just beneficiaries of development but active investors in the solutions they care about. In doing so, AfricaGiving nurtures a more sustainable, agency-driven model of resource mobilisation—one rooted in solidarity, shared responsibility, and long-term civic empowerment.

www.africagiving.org

Overview of Integrated Technology Platforms in 2025

In 2025, our integrated technology platforms continued to bridge the gap between research and action—transforming static data into dynamic tools for civic engagement, policy dialogue, and philanthropic innovation. With four new platforms launched, including the We Are One Fund and Botswana Citizens Watch, our digital ecosystem now spans 17 platforms, two-thirds of which are regional-facing. High-traffic platforms such as the African Journal of Inclusive Societies, SIVIOKonekt, Philanthropy Lab, and African Citizens Watch served diverse communities of practice, while overall engagement reached over 41,000 sessions and 31,000 users. Notably, global interest grew, with users from the United States, China, and South Africa among the top visitors. These platforms are not only expanding access to evidence—they are catalysing cross-border learning, partnerships, and sustained civic action.

Table 1: Performance Compared to 2024 for the 15 active platforms

Platform	Sessions		Users		Engagement Rate	
	2024	2025	2024	2025	2024	2025
Cross-cutting						
SIVIO Website	8'914	9,233	7'996	6'719	47%	47%
SIVIO Online School	788	1'314	631	1'159	51%	16%
African Journal of Inclusive Societies*	1'729	7'302	1'458	5'625	42%	37%
SIVIOKonekt	1'289	4'996	946	3'358	44%	34%
Regional Platforms						
AfricaGiving	5'215	5'279	3'173	3'650	72%	71%
African Citizens Watch*	2'925	4'579	2'244	2'815	40%	52%
African Citizenship Index	1'452	1'237	1'433	1'179	18%	29%
Ease of Doing Philanthropy Index	771	969	700	848	24%	29%
Agriculture in Africa Tracker	135	128	Tableau dashboard only reports views			
Philanthropy Lab	5'311	3'813	4'629	2'655	45%	35%
SI-FIndex	75	132	72	244	23%	28%
Mining Revenue Monitoring Index*	1'153	733	1'643	1'001	25%	38%
Zimbabwe Focused Trackers						
ZIMCITIZENSWATCH	1'705	1'940	1'458	1'774	42%	29%
Land Portal*	584	326	494	274	66%	68%
We Are One Fund*	–	–	–	–	–	–
Total	32'046	41'981	26'877	31'301	41%	39%

* Platform updated/expanded in 2025



Building Capacity for a New Civil Society Reality

Across all programmes, capacity building emerged as a consistent and unifying thread. Through our online school and **Udemy**, we delivered seven courses, training 460 participants and covering areas such as sustainable NGO models to policy advocacy and civic accountability. In addition, a face-to-face training for 14 organisations responding to GBV in Zimbabwe, translated our research on sustainability into practical fundraising and organisational strategies.

Our dialogues and convenings further reinforced collective learning and peer exchange. We hosted 10 dialogues and contributed to 12 regional and international platforms, engaging more than 500 participants. These spaces allowed practitioners, researchers, and activists to move from isolation to collaboration, and from short-term crisis response to longer-term strategic thinking.

Overview of Convenings in 2025

We are growing into thought leader status across Africa. We are receiving a growing number of invitations to make inputs into regional, continental and international processes. Highlights in 2025 included participating in national dialogues in South Africa, Zambia and Malawi. We also presented at regional convenings across the continent—including East African Philanthropy Network Conference, Uganda NGO Forums' Regional Ideation and Learning Retreat on Safeguarding Civic Space Meeting, African Peer Review Mechanism CSO Platform, the WINGS Africa Members Meeting, and Sankofa—contributing insights on governance, civic space, accountability, philanthropy, and advocacy. On the international stage, we participated in the Infrastructures for the Future convening in Romania, where we shared African perspectives on coherence, policy work, and cross-country collaboration.

Scaling Influence Through Networks and Regional Presence

In an increasingly constrained operating environment, networks proved a critical source of resilience and influence. In 2025, we supported the strengthening of community foundation ecosystems in Zimbabwe and Malawi, contributing to the establishment of national networks and shared learning platforms. Together with the national networks, we undertook a study to understand the current philanthropy ecosystem for community foundations in Malawi and Zimbabwe, which will be used to inform and support their advocacy initiatives. At the same time, our regional footprint expanded to 14 countries, with approximately two-thirds of our digital platforms now serving regional audiences.

This growing influence was reflected in increased citations, stronger media uptake across Southern Africa, and invitations to contribute to global processes on philanthropy and civic space. Together, these indicators point to a qualitative shift—from visibility to credibility, and from being heard to being relied upon. We renewed our membership with WINGS, African Philanthropy Network (APN), the International Society for Third Sector Research (ISTR) and actively contributed to shaping conversations and processes in these networks based on our work.



Institutional Strengthening



ur institutionalisation and regionalisation processes continue to improve. We:

- Received a clean 2024 institutional audit.
- Complied with all requirements in the different jurisdictions we are registered in.
- Raised US\$85,000 of our annual own-income target.

- Supported staff capacity building through team development in the form of a face-to-face staff retreat, including regional members and financial management training for the Finance Department.

As of December 2025, our gender composition of staff and board members is indicated in the table below:

Table 2: Overview of Board and Staff Gender Representation

Description	Male	Female	Total
Board Members	5	4	9
Staff Members	5	13	18



LOOKING AHEAD

We are seized with solving problems of democracy and development across Africa. The disruptions of 2025 tested many of the sector's prevailing assumptions. For us, they affirmed the strategic choices made across our initiatives. By consistently integrating research with technology, pairing training with re-granting, and linking dialogue to practical action, we demonstrated the value of operating as a think-and-do organisation—one that generates insight and applies it in real time.

2025 has been a year of growth, learning, and strategic positioning. The African Citizens Watch initiative is steadily emerging as a flagship program in the region, significantly enhancing our visibility and influence.

This work and the growing conversations around it are a reflection of what we highlighted at the start of the year in our Big Bet for 2025 on **Revitalising Accountability in African Democracies**, and demonstrate our ability to translate vision into action. The work is helping to shape conversations around accountability, but also the identification of types of governments that can successfully translate electoral and other major policy promises into reality for citizens.

At the same time, the year presented a steep learning curve as we explored fundraising from non-traditional sources, particularly through AfricaGiving. This journey highlighted the need to shift mindsets—among givers, to embrace local philanthropy as a shared responsibility, and among recipient

organisations, to adopt innovative models such as proactive fundraising and a social enterprise posture.

These insights will guide our priorities for 2026 as we deepen efforts to scale individual giving, strengthen organisational capacity, and position SIVIO Institute as a leader in shaping Africa's philanthropy landscape.

Our work in 2026 will continue to focus on shifting mindsets on the role of civil society and building a culture of local giving and agency to bring the change we want to see. We will continue to produce knowledge, but must not lose our think-and-do nature.

As we move into 2026, our priorities remain firmly anchored in this approach. We will continue to deepen accountability practice, advance locally

rooted philanthropy, and support civil society organisations to adapt with agency rather than retrenchment. In an increasingly constrained civic and funding environment, relevance will belong to actors that can translate evidence into action, and action into durable systems change. Our task is not only to analyse the future we seek, but to actively model it within our communities and across the continent.

African Citizens Watch

an independent platform that tracks the performance and effectiveness of African governments based on the pledges made in the manifesto and other important policy pronouncements.



Malawi
MCP
2020-25



Zambia
UPND
2021-26



Zimbabwe
ZANU-PF
2023-28



South Africa
GNU
2024-29



Botswana
MCP
2024-29

africancitizenwatch.org

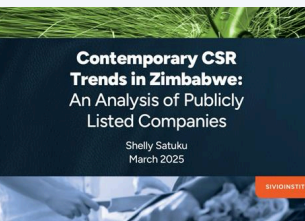


"Coming Together Against Gender Based Violence"

Thank you for your support



Navigating Slow Progress: The Government of Zimbabwe's Performance in 2024



WHAT IF WE THINK DIFFERENTLY

PODCAST

As we engage in conversation on our African Citizens Watch Platform.

WITH NONTSIKELELO NZULA
YOLOKAZI MFUTO

THE HOT SEAT

9:00AM
LIVE ON 87.7FM
17/07/2025

TOPIC: **Tracking the UPND's election promises**

MINING REVENUE MONITORING INDEX

local & international companies mining diamonds, chrome, gold and platinum

miningrevenueindex.org



SIVI

Fundraising Series

Harnessing Individual Giving for Sustainable Change

How to make the most of Individual Giving
Facilitated by **Dr Tendai Murisa**



SIVIOKonekt

Issue 3

Welcome back. As you may know already, our work is mostly focused on activating the agency of ordinary people and amplifying their voices where it matters.

AFRICA'S PATH

"...must recover a sense of ambition. To dream again. This time very boldly" (The Economist)

TENDAI MURISA | AUGUST 2025

Land Portal

Explore recent research, writing and data around land, agriculture, agrarian reform and policy.

sivioinstitute.net/land

2024 Citizens' Perceptions and Expectations Survey Report

Eddah Jowah & Rebekah Cross
February 2025

THE BIG BET 2025 ACCOUNTABILITY

REVITALIZING ACCOUNTABILITY IN AFRICAN DEMOCRACIES

Citizens unite to demand accountability from officials

AI in Africa

Do we understand its potential (for democracy and economic growth)?

Tendai Murisa
June 2025

Africa Unite: Giving Back to Our Continent

In support of African non-profit organisations

\$25 FOR 25 MAY
AFRICA DAY

www.africagiving.org

9th East Africa Philanthropy Conference

GILE PHILANTHROPY: ADAPTING TO A NEW SOCIAL AND POLITICAL LANDSCAPE



The Future of NGOS

Tendai Murisa
March 2025

We Are One

Tiripamwe Sisonke Fund

Coming together to end GBV in Zimbabwe

weareonefund.org

Annex 1: SIVIO Performance Since Inception (2018 – 2025)

	2018	2019	2020	2021	2022	2023	2024	2025
Knowledge Generation (Reports and Insights)	6	5	16		13	20	10	17
Knowledge Generation (Articles/Blogs)	3	-	2	-	-	3	17	14
Podcasts	-	-	1	-	-	7	16	11
Dialogues/ Convenings	2	2	13	12	7	23	36	22
Training/ Capacity Building	0	1	5	4	4	11	9	3 new, 4 existing – all are online
ITPs	5	2	5	1	4	5	5	4 new, 15 current
Regranting	-	-	-	-	-	5K	12K	26K
Regional Projects	0	1	2	1	3	4	6	6
Website sessions	3.5K	3.2K	5.3K	6.4K	4.8K	10K	8.9K	9.2K
Social Media Following								
X (Twitter)	813	1,208	1,441	1,878	2,088	2,26	2'494	2'539
Facebook	271	510	726	1,867	2,328	2,436	2'582	3'024
LinkedIn	-	-	-	-	576	874	1'252	1'850
Instagram	-	-	-	74	-	-	-	11
YouTube	-	-	-	-	40	63	104	212
WhatsApp	-	-	-	-	-	-	63	67
Social Media Engagement								
LinkedIn Pageviews	-	-	-	1,061	631	966	1'170	668
Facebook Reach/Views	237	59,211	29,897	9,428	8,998	15,915	25,022	59'572
YouTube Views	-	-	-	-	-	-	3'682	13'958
Staff Overview								
Staff Compliment	5	11	12	12	15	14	17	18
Regional Colleagues	-	-	-	-	-	-	3	2

Annex 2: 2025 Publications

Reports	Date	Type	Downloads
1 African Philanthropy: Kicking Away the Scaffold	17-Feb	Insight	160
2 2024 Citizens' Perceptions and Expectations Survey Report - Zimbabwe	05-Mar	Report	36
3 The Future of NGOs	21-Mar	Insight	247
4 Contemporary CSR Trends in Zimbabwe: An Analysis of Publicly Listed Companies	27-Mar	Report	37
5 Gangsterism: A New Form of Power	24-Apr	Insight	58
6 AI in Africa: Do we understand its potential (for democracy and economic growth)?	02-Jul	Insight	53
7 Africa's Path	19-Aug	Insight	51
8 New Faces, Same Challenges? An Assessment of the Government of Malawi's Performance 2020-2025	22-Aug	Report	37
9 Finding Their Feet: South Africa's Government of National Unity First Anniversary Report	16-Sep	Report	44
10 Mining and the Development Agenda: An overview of revenue reporting in the mining sector	13-Oct	Report	45
11 Community Foundations and the Philanthropy Ecosystem: Perspectives from Malawi & Zimbabwe	10-Nov	Report	27
12 Shifts in the Land and Agrarian Question in Africa	21-Nov	Book	5
Blogs	Date	Theme	Views
13 The Big Bet for 2025: Revitalising Accountability in African Democracies	07-Jan	Civic Engagement	290
14 The Umbrella for Democratic Change (UDC) 100 Days in Office: Tracking Government Actions/Inactions Against Electoral Promises in Botswana	14-Feb	Civic Engagement	758
15 South Africa Citizens Watch – Assessment of Actions Implemented by the GNU since July 2024	20-Feb	Civic Engagement	176
16 Navigating Slow Progress: The Government of Zimbabwe's Performance in 2024	26-Feb	Civic Engagement	201
17 Does the UPND have 2026 in the Bag?	04-Mar	Civic Engagement	345
18 Citizens' Perceptions and Expectations in Zimbabwe- The 2024 Assessment	05-Mar	Civic Engagement	23
19 The state of promises fulfilment by the MCP regime four (4) years down the line	10-Mar	Civic Engagement	233
20 Building Resilient Communities: The Power of Community Foundations and Network Building in Philanthropy	25-Mar	Philanthropy & Communities	66
21 MSMEs are Africa's Backbone — Let's Strengthen Their Foundation!	27-Jun	Econ Development & Livelihoods	90
22 Reflections from Zambia: Tracking Manifesto Promises Through the Citizens Watch Initiative	24-Jul	Civic Engagement	53
23 Stories of Change: \$25 for 25 May Campaign	12-Sep	Philanthropy	148
24 Tracking a Year of the GNU: Launch of the South Africa Barometer Report	07-Oct	Civic Engagement	23
25 What will it take to give?	09-Oct	Philanthropy & Communities	31
26 Policy Dialogue on Taxation in the Informal Economy	16-Oct	Civic Engagement	8
Other Publications	Date	Publishers	
27 Africa's Gen Z: Democracy's Last Line of Defense	14-Mar	Kettering Foundation	
28 Global Philanthropy Environment Index: Sub-Saharan Africa	29-May	Lilly Family School of Philanthropy	
29 The 2025 Global Philanthropy Environment Index Zimbabwe	29-May	Lilly Family School of Philanthropy	
30 Building Resilient Philanthropy Ecosystems in Southern Africa	28-Aug	WINGS	
31 Building and strengthening ecosystems of community-based philanthropic organisations	19-Oct	Alliance Magazine	